

Register of Interests

MEMBER OF THE EXECUTIVE DECLARATION

Name: Richard Cartland **Job Title:** Executive Director of Transformation & Technology Services

Date: 7th April 2026

I have read the guidance on the Register of Interests, and I list below organisations of which I am a member, with which I am associated or in which I have a financial interest, where a conflict of interest or the appearance of such a conflict could arise.

Please note that the register of interests will be published on the NMC website.

Organisation	Role	Relevant dates		Comments
		From	To	
No Conflicts of Interest				

Please continue this table if necessary