

**Nursing and Midwifery Council  
Fitness to Practise Committee**

**Interim Order Review Hearing  
Thursday, 7 May 2026**

Virtual Hearing

|                                       |  |
|---------------------------------------|--|
| <b>Name of Registrant:</b>            | Kelly Carr   |
| <b>NMC PIN:</b>                       | 15F2451E   |
| <b>Part(s) of the register:</b>       | Registered Nurse Adult – RNA – September 2015  |
| <b>Relevant Location:</b>             | Plymouth   |
| <b>Panel members:</b>                 | Nicholas Rosenfeld (Chair, Lay member)<br>Louise Emmett (Registrant member)<br>Ian Hanson (Lay member) |
| <b>Legal Assessor:</b>                | Elisa Hopley   |
| <b>Hearings Coordinator:</b>          | Emma Hotston   |
| <b>Nursing and Midwifery Council:</b> | Represented by Laura Holgate, Case Presenter   |
| <b>Mrs Carr:</b>                      | Not present and not represented at the hearing   |
| <b>Interim order to be reviewed:</b>  | Interim conditions of practice order (18 months)   |
| <b>Outcome of review:</b>             | <b>Interim conditions of practice order confirmed</b>  |

## Decision and reasons on interim order

The panel decided to confirm the current interim conditions of practice order.

The panel has determined that the following conditions are proportionate and appropriate:

‘For the purposes of these conditions, ‘employment’ and ‘work’ mean any paid or unpaid post in a nursing, midwifery or nursing associate role. Also, ‘course of study’ and ‘course’ mean any course of educational study connected to nursing, midwifery or nursing associates.

1. You must limit your nursing practice to one single substantive employer. If the employer is an agency, then work placements must be no less than three months in duration.
2. You must not work as the nurse in charge of any shift.
3. You must ensure that you are supervised by another registered nurse anytime you are undertaking clinical duties. Your supervision must consist of working at all times on the same shift, but not always directly observed by another registered nurse.
4. You must be directly supervised when managing and administering medication by another registered nurse, until you are assessed and deemed competent.
5. You must have monthly meetings with your line manager, supervisor or mentor to discuss:
  - Maintaining professional communication with patients and colleagues
  - Maintaining professional boundaries with colleagues
  - Medication management and administration
  - Record keeping
  - Management of escalation of deteriorating patients

6. You must send a report from your line manager, supervisor or mentor to the NMC prior to any review. The report should comment on your:
  - Maintaining professional communication with patients and colleagues
  - Maintaining professional boundaries with colleagues
  - Medication management and administration
  - Record keeping
  - Management of escalation of deteriorating patients
  
7. You must keep the NMC informed about anywhere you are working by:
  - a) Telling your case officer within seven days of accepting or leaving any employment.
  - b) Giving your case officer your employer's contact details.
  
8. You must keep the NMC informed about anywhere you are studying by:
  - a) Telling your case officer within seven days of accepting any course of study.
  - b) Giving your case officer the name and contact details of the organisation offering that course of study.
  
9. You must immediately give a copy of these conditions to:
  - a) Any organisation or person you work for.
  - b) Any agency you apply to or are registered with for work.
  - c) Any employers you apply to for work (at the time of application).
  - d) Any establishment you apply to (at the time of application), or with which you are already enrolled, for a course of study.

10. You must tell your case officer, within seven days of your becoming aware of:
  - a) Any clinical incident you are involved in.
  - b) Any investigation started against you.
  - c) Any disciplinary proceedings taken against you.
  
11. You must allow your case officer to share, as necessary, details about your performance, your compliance with and / or progress under these conditions with:
  - a) Any current or future employer.
  - b) Any educational establishment.
  - c) Any other person(s) involved in your retraining and/or supervision required by these conditions'.

Unless Mrs Carr's case has already been concluded, this interim order must be reviewed before the end of the next six months and every six months thereafter. Additionally, Mrs Carr or the Nursing and Midwifery Council (NMC) may ask for the interim order to be reviewed if any new evidence becomes available that may be relevant to the interim order.

At any review a panel may revoke the interim order or any condition of it, it may confirm the interim order, or vary any condition of it, or it may replace the interim conditions of practice order with an interim suspension order.

A panel of the Fitness to Practise Committee has still to deal with the allegations made against Mrs Carr. The NMC will keep you informed of developments in relation to that issue.

This will be confirmed to Mrs Carr in writing.

That concludes this determination.