

2012/2013	Month of December				April to December					January to March					Full Year				
	Actual	Rebased budget	Prior Forecast	vs rebased budget	Actual	Rebased budget	Prior Forecast	vs rebased budget	vs prior forecast	Forecast	Rebased budget	Prior Forecast	vs rebased budget	vs prior forecast	Forecast	Rebased budget	Prior Forecast	vs rebased budget	vs prior forecast
Income from fee rise	0	0	0	0	0	0	0	0	0	90	1,008	90	(918)	0	90	1,008	90	(918)	0
Grant Income	0	0	0	0	0	0	0	0	0	20,000	0	20,000	20,000	0	20,000	0	20,000	20,000	0
Periodic Fee Income	4,286	4,278	4,278	8	38,380	38,404	38,372	(24)	8	12,867	12,867	12,867	0	0	51,248	51,272	51,240	(24)	8
Subsequent Registration Fee	3	3	3	(0)	44	27	44	17	(0)	9	9	9	0	0	53	36	53	17	(0)
Overseas Registration	3	3	3	(0)	28	27	28	1	(0)	9	9	9	0	0	37	36	37	1	(0)
Overseas Applications	11	17	17	(6)	143	153	149	(10)	(6)	51	51	51	0	0	194	204	200	(10)	(6)
Eu Assessment Fee	40	28	28	12	232	252	219	(20)	12	84	84	84	0	0	316	336	303	(20)	12
Recorded Qualifications	7	8	8	(1)	76	72	78	4	(1)	24	24	24	0	0	100	96	102	4	(1)
Verifications	6	16	16	(10)	103	144	114	(41)	(10)	48	48	48	0	0	151	192	162	(41)	(10)
Replacement Of Pin Card	0	0	0	0	3	0	3	3	0	2	0	2	2	0	5	0	5	5	0
Interest Income	107	100	100	7	933	900	926	33	7	300	300	300	0	0	1,233	1,200	1,226	33	7
Total Income:	4,463	4,453	4,453	10	39,943	39,979	39,933	(36)	10	33,484	14,401	33,484	19,084	0	73,427	54,380	73,418	19,047	10
Office of the Chair & Chief Executive	41	50	45	9	340	452	343	112	4	143	151	182	7	38	483	603	525	120	42
Communication	81	162	100	81	724	1,074	742	350	19	138	331	331	193	194	861	1,405	1,074	544	212
Council Services	28	24	30	(4)	223	311	225	88	2	134	89	115	(45)	(19)	357	400	340	44	(17)
Governance	86	40	71	(46)	781	398	766	(383)	(15)	288	126	240	(162)	(48)	1,069	524	1,007	(545)	(62)
Policy	24	29	31	5	232	245	239	13	7	93	82	107	(11)	14	325	327	346	2	21
Corporate Governance	219	254	232	36	1,959	2,028	1,973	69	13	652	628	793	(24)	141	2,611	2,657	2,766	45	155
Registration	215	228	224	13	2,126	2,087	2,135	(39)	9	1,005	729	780	(276)	(226)	3,132	2,816	2,915	(316)	(217)
Standards	162	230	150	69	1,528	2,128	1,517	600	(11)	524	892	589	368	65	2,052	3,020	2,106	968	53
Registration & Standards	376	458	374	82	3,654	4,215	3,652	561	(2)	1,530	1,621	1,369	91	(161)	5,184	5,837	5,021	652	(164)
ICT	323	361	355	38	2,993	3,225	3,024	232	32	1,132	1,056	1,127	(76)	(5)	4,125	4,281	4,152	156	27
Finance	140	151	163	11	1,345	1,231	1,369	(114)	24	473	423	452	(50)	(21)	1,818	1,654	1,820	(164)	2
Facilities Management	418	376	452	(42)	3,418	3,428	3,452	10	34	1,322	1,138	1,409	(184)	87	4,740	4,567	4,861	(173)	121
HR&OD	202	212	244	10	1,922	2,016	1,964	94	42	1,136	636	630	(499)	(506)	3,058	2,653	2,594	(405)	(464)
Corporate Services	1,083	1,099	1,214	16	9,678	9,900	9,810	222	131	4,063	3,254	3,618	(809)	(445)	13,741	13,154	13,427	(587)	(314)
Directors office	91	61	66	(30)	830	723	804	(106)	(26)	420	184	231	(236)	(189)	1,249	908	1,035	(342)	(214)
Screening	68	106	96	38	715	904	743	190	28	312	317	294	5	(18)	1,027	1,221	1,037	195	10
Case Investigations	173	10	153	(163)	4,843	178	4,822	(4,665)	(21)	240	31	251	(209)	10	5,083	209	5,073	(4,874)	(10)
Case Investigations - Edinburgh	39	33	33	(6)	172	206	166	33	(6)	132	100	119	(32)	(13)	304	305	285	1	(19)
Case Investigations - July	38	53	39	16	210	316	211	106	1	123	160	127	37	4	333	476	338	143	5
Case Investigations - October	33	40	39	7	76	119	82	43	6	121	119	127	(2)	6	197	238	210	40	12
Case Investigations - December	12	35	36	24	12	35	36	24	24	140	106	127	(34)	(13)	152	142	163	(11)	11
Investigations - IC	100	86	108	(14)	932	858	939	(73)	8	263	334	288	70	24	1,195	1,192	1,227	(3)	32
Case Management	102	161	95	59	1,292	1,537	1,285	246	(7)	359	484	353	124	(6)	1,651	2,021	1,638	370	(13)
Scheduling	71	40	56	(31)	389	316	374	(73)	(14)	183	119	182	(64)	(1)	572	435	556	(137)	(16)
Case Preparation	80	237	72	157	328	5,056	319	4,729	(8)	257	567	264	310	7	584	5,623	583	5,039	(1)
Admin / General	74	95	60	21	888	785	874	(103)	(14)	194	286	187	92	(7)	1,082	1,071	1,061	(11)	(21)
Adjudication	225	216	202	(9)	1,504	1,623	1,482	119	(22)	631	648	641	17	10	2,135	2,271	2,123	136	(13)
CCC	483	967	938	484	9,120	10,501	9,574	1,381	454	3,690	3,990	3,946	300	256	12,810	14,491	13,520	1,681	710
HC	62	91	75	29	628	972	641	344	13	285	374	274	89	(11)	913	1,346	915	433	2
Investigations - ICIO	49	339	262	290	1,998	3,662	2,212	1,664	214	804	1,411	1,002	607	199	2,802	5,073	3,214	2,271	412
Regulatory Legal Team	265	331	323	66	2,380	2,914	2,438	533	57	1,031	1,158	1,141	126	109	3,412	4,072	3,579	660	167
Panel support	3	54	5	51	459	461	461	2	2	75	162	91	87	16	534	623	552	89	19
Quality Assurance	12	24	15	12	95	215	98	120	3	33	72	45	39	12	128	287	142	159	14
FTP	1,980	2,981	2,673	1,002	26,869	31,382	27,562	4,512	693	9,294	10,622	9,690	1,328	396	36,163	42,003	37,252	5,840	1,089
Projects	71	106	192	34	366	891	487	526	121	230	317	481	87	251	596	1,209	968	613	372
Depreciation	206	223	223	17	1,939	2,004	1,956	65	17	811	668	811	(143)	0	2,751	2,672	2,767	(79)	17
NMC Corporate/General	35	10	37	(25)	1,232	107	1,233	(1,125)	2	62	29	29	(33)	(33)	1,293	136	1,262	(1,158)	(31)
Central pool	0	192	0	192	0	3,250	0	3,250	0	750	983	1,274	233	524	750	4,233	1,274	3,483	524
Revenue Spend	4,011	5,373	4,989	1,362	46,038	54,230	47,016	8,192	978	17,536	18,272	18,246	737	710	63,573	72,503	65,262	8,929	1,689
Surplus / (Deficit)	452	(920)	(536)	1,372	(6,095)	(14,251)	(7,083)	8,156	988	15,949	(3,872)	15,238	19,821	710	9,854	(18,122)	8,155	27,976	1,699
Capital	183	53	375	(130)	1,299	160	1,491	(1,139)	192	520	160	1,531	(360)	1,010	1,819	320	3,022	(1,499)	1,202
Total free reserves					17,769	10,673	16,606	7,096	1,163						15,182	7,492	12,298	7,690	2,884
Pension deficit					8,158	8,158	8,158	0	0						7,877	7,877	7,877	0	0
Available free reserves (excluding pension deficit & restricted funds)					9,612	2,515	8,448	7,096	1,163						7,305	(385)	4,421	7,690	2,884
Cash at bank					56,364	53,602	57,262	2,762	(898)						77,250	56,374	74,366	20,876	2,884
Net inflow/(outflow) of funds					(9,068)	(11,830)	(8,170)	2,762	(898)						11,818	(9,058)	8,934	20,876	2,884
Substantive hearing numbers per day	19	18	18	1	16	16	15	(0)	0						17	17	17	0	(0)
Headcount	549	570	533	21											567	570	566	3	(1)

Annexe 3 December forecast vs financial strategy available free reserves for 2012-2013

