

Register of Interests

MEMBER OF THE EXECUTIVE DECLARATION

Name: Ravi Chand

Job Title: Executive Director, People and Culture

Date: 16 April 2026

I have read the guidance on the Register of Interests, and I list below organisations of which I am a member, with which I am associated or in which I have a financial interest, where a conflict of interest or the appearance of such a conflict could arise.

Please note that the register of interests will be published on the NMC website.

Organisation	Role	Relevant dates		Comments
		From	To	
Bedford and District Royal Air Force branch	Chairman	2025	Present	No conflict
Carlton and Chellington flood watch	Chairman	2025	Present	No conflict
The worshipful company of Needlemakers	Liveryman	2025	Present	No conflict

Please continue this table if necessary